ABSTRACT

There has been a spike in interest and use of telehealth, catalyzed recently by the anticipated implementation of the Affordable Care Act, which rewards efficiency in healthcare delivery. Advances in telehealth services are in many areas, including gap service coverage (eg, night-time radiology coverage), urgent services (eg, telestroke services and teleburn services), mandated services (eg, the delivery of health care services to prison inmates), and the proliferation of video-enabled multisite group chart rounds (eg, Extension for Community Healthcare Outcomes programs). Progress has been made in confronting traditional barriers to the proliferation of telehealth. Reimbursement by third-party payers has been addressed in 19 states that passed parity legislation to guarantee payment for telehealth services. Medicare lags behind Medicaid, in some states, in reimbursement. Interstate medical licensure rules remain problematic. Mobile health is currently undergoing explosive growth and could be a disruptive innovation that will change the face of healthcare in the future.

KEYWORDS: Credentialing; Disruptive innovation; ECHO programs; Licensure; mHealth; Mobile health; Telehealth; Telemedicine; Telesstroke; Reimbursement; Rural medicine

The impending rollout of the Affordable Care Act (ACA) is catalyzing a surge of interest in telemedicine, telehealth, and mobile health. The shifts of the healthcare industry into new directions to accommodate the goals of the Affordable Care Act initiative should expand the practice and provision of healthcare at a distance. Telemedicine, telehealth, and mobile health are important enabling technologies.¹⁻³

TELEMEDICINE, TELEHEALTH, AND MOBILE HEALTH

Telemedicine allows clinical services to leverage information technologies, video imaging, and telecommunication linkages to enable doctors to provide healthcare services at a distance. In contrast to telemedicine, which is narrowly defined as the provision of medical services at a distance by a physician, telehealth is an umbrella term that covers telemedicine and a variety of nonphysician services, including telenursing and telepharmacy. Mobile health is a newer concept that describes services supported by mobile communication devices, such as wireless patient monitoring devices, smartphones, personal digital assistants, and tablet computers. Mobile applications (apps) and, in some instances, companion mobile devices and sensors are the enablers of mobile health and the drivers of the systems. Meaningful use has specific requirements for patient engagement that can, in part, be addressed with mobile health technologies.

SUCCESS FACTORS IN TELEMEDICINE

Having a business plan is critical for success. Programs starting without recurrent sustaining revenue streams...
identified up front are at high risk for failure. Therefore, a good business plan is critical to achieving sustainability. Many programs in the past started out relying solely or heavily on grant funds from a variety of federal agencies, but lacking a sustainable business plan they folded soon after their grant funds were exhausted.

**INCREASING THE ODDS FOR SUCCESS OF A TELEMEDICINE PROGRAM**

The likelihood of success of a telemedicine program is increased when it offers a service that provides one or more of the following.

1. **Gap service coverage.**

   Teleradiology is by far the most heavily used telemedicine service. It accounts for more than half of all telemedicine cases performed in the United States each year. Teleradiology is an example of a critically important acute care telemedicine service to rural hospitals in the rapid diagnosis of traumatic injuries and strokes.

2. **Urgent service coverage.**

   There is a growing list of urgent care services that can be successfully covered by telemedicine. Telestroke is a model urgent telemedicine service because of its documented improvements in patient outcomes and the strong economic case that can be made for implementing the service.

   Telestroke services are used during the “golden” 1 to 3 hours when intravenous thrombolysis tissue plasminogen activator can be administered to eligible patients with acute ischemic stroke. This can avert, or at least mitigate, the sequelae of a stroke by breaking down a recent obstruction in a major artery of the brain. Vascular telenurologists at “virtual” call centers are available around-the-clock to provide remote diagnoses and treatment recommendations. As effective as these services are, current billing codes may not adequately support telestroke as a sustainable service, thus requiring updating of the billing codes to ensure equitable sharing of revenue by the rural spoke site infusing the thrombolysis drug and the diagnostic hub site.

   Teletrauma and teleburn programs can supply highly specialized expertise when and where it is most needed, and in a timely fashion. They can save lives.

   The electronic intensive care unit program is a commercialized version of a computerized decision support system originally developed by intensivists at the Johns Hopkins School of Medicine. Philips (Amsterdam, The Netherlands) owns and markets the Philips’ electronic intensive care unit product and has a number of large multi-hospital installations. The electronic intensive care unit, which combines clinical expertise, vital sign monitoring, trending and alerting, and electronic expert systems using telemedicine communications, can reduce morbidity and mortality as well as length of stay in the hospital.

3. **Mandated services.**

   Correctional telemedicine is an example of how telemedicine can successfully address the needs for Federal government—mandated medical services. Long-running correctional telemedicine programs are operational in Arizona, California, Iowa, Massachusetts, New York, Ohio, and Texas. Significant cost-savings are realized by not having to transport prisoners to outside clinics. The safety of the public is protected.

   **4. Video-enabled multi-site group chart rounds.**

   The Extension for Community Healthcare Outcomes (ECHO) program developed group chart clinical rounds that are managed over telemedicine networks. Pioneered in New Mexico by Sanjeev Arora, MD, ECHO-style rounds have been established independently elsewhere. This model of medical education, linked to clinical care, has been shown to improve clinical outcomes while expanding the physician workforce for treating chronic diseases. The underlying concept is that specialists in the management of specific chronic diseases can maximize their effectiveness and productivity by mentoring a group of primary care physicians on how to manage these diseases. In Arizona, video-based chart rounds for multiple patients with hepatitis C, at various stages of treatment and at a number of video-enabled rural sites, constitute the desired group for an ECHO weekly video group session.

   There are many other telemedicine applications that work both within and outside the scope of these general categories. These include, but are not limited to, telepediatrics, telecardiology, teledermatology, tele-infectious disease, telenurology, teleophthalmology, telepathology, teleulmonology, telpsychiatry, telerheumatology, and telenursing.

**CURRENT BARRIERS TO LONG-TERM SUCCESS OF TELEMEDICINE**

There are 3 important barriers that call for governmental or regulatory intervention.

1. **Telemedicine service reimbursement.**
Many third-party payers do pay for telemedicine services although, unfortunately, often require some prodding. Teleradiology services are routinely reimbursed, but a large extent teleradiology does not differ from traditional radiology because the radiologists (other than mammographers and interventionalists) rarely interact with patients in person. To address the uncertainty of third-party payer reimbursement for non-radiology telemedicine services, 19 states have passed “parity” legislation requiring third-party payers to reimburse for telemedicine services. “Parity” telemedicine payment requirements vary among the states that have adopted this type of legislation. Medicaid telemedicine reimbursement varies from state to state but is growing in its availability. Medicare reimbursement remains problematic to some degree. Generally, the number of approved billing codes for Medicare has increased a few at a time with significant efforts and lobbying by organizations such as the American Telemedicine Association. The Centers for Medicare & Medicaid Services generally limits reimbursement to telemedicine services provided at rural sites, except for teleradiology and telepathology, although the definition of rural has been expanded in recent times, as has the scope of who can provide services and from where (eg, skilled nursing facilities).\(^31,32\)

2. Interstate medical licensure.

Several states, including California and New Mexico, offer physicians special telemedicine licenses that reduce the barriers and costs of practicing from out-of-state. New Mexico has issued approximately 250 telemedicine licenses, mainly to teleradiologists. Teleradiologists employed by commercial teleradiology companies typically obtain state medical licenses for each of the states that their practice provides services to. Some commercial teleradiologists maintain medical licenses in all 50 states. Service companies have emerged to handle the paperwork for physicians wanting to practice in multiple states. Of course, the cost is not inconsequential.\(^33-37\)

3. Hospital credentialing.

Hospital accrediting agencies, such as the Joint Commission on Accreditation of Healthcare Organizations, have flip-flopped several times on their credentialing requirements for telephysicians delivering their services to hospitals.\(^38\) In May of 2011, the Centers for Medicare & Medicaid Services simplified its credentialing requirements by allowing hospitals to “rely on the credentialing and privileging decisions of the distant hospital where the telemedicine consulting physician practices.”\(^39\)

Other practical challenges include payment for the costs of telemedicine infrastructure, funding for equipment upgrades, deficiencies in billing codes that fail to align reimbursement with the value of teleconsultations, recruitment of teleconsultants, high turnover rates for rural healthcare workers, questions concerning the economic viability of certain rural healthcare systems, and others.

**Migration to Mobile Health**

Mobile health has exploded onto the scene in the past few years with the mass marketing of smartphones. Mobile health apps provide the software infrastructure for the digital patient engagement. Current uses of apps on mobile devices include the direct provision of care, real-time monitoring of patient vital signs, delivery of patient information to practitioners and (where appropriate) clinical researchers, and collection of community healthcare data. Specialized sensors and devices that work as accessories to multiple health apps are also seeing tremendous growth and innovation. In addition, because of the advantages of size and mobility, the integration of telemedicine and mobile health as one entity is emerging.

**Medical Apps Industry**

An app is a specialized software program that can run on platforms, such as smartphones, tablets, computers or other types of electronic devices. Health apps are often equipped with the capability to link to Internet resources and services, including social networks, fitness, and healthcare providers. Apps are integral components of mobile health systems.\(^39-42\)

How important are apps in medical practice? Who are the early adopters? One early adopter was Dr Eric Topol, a distinguished cardiologist and thought leader in La Jolla, California. Topol says he is “prescribing more apps than medications for the first time.” That message went viral. Topol made the headlines when on 2 separate commercial airline flights, he urgently diagnosed specific heart diseases using his iPhone (Apple Inc, Cupertino, Calif) accessorized 1-lead electrocardiography device to render their emergency diagnoses. In an acute myocardial infarction case, his diagnosis resulted in an emergency landing and may have saved the patient’s life.\(^43,44\)

**“Virtualization” of Healthcare Industry**

What is rapidly evolving is that app-enabled mobile health is emerging as the driver for next-generation telemedicine and telehealth.\(^45-47\) This could be the forerunner of a major restructuring of the healthcare industry in the United States, as envisioned by Topol and other thought leaders.\(^47,48\) Patient-enablement health and digital patient empowerment become foundational for the new order in healthcare delivery as patients are encouraged to accept greater responsibility for their own healthcare either individually or with their healthcare navigators.\(^48\)

How much of the healthcare industry could be online? Will virtualization make a dent in the massive healthcare industry or be a niche activity benefiting relatively small segments of the healthcare industry? Progress is being made to bring telemedicine and mobile health into the main stream. Electronic medical records are now implementing portals that allow access via mobile health by both providers and patients. Mobile devices have advanced software and
hardware safety and security to allow such access. Health Insurance Portability and Accountability Act regulations are still evolving to adapt to the rapid changes and advancements in mobile security and technology, but progress is being made. Our estimate is that 25% to 50% of all transactions in the healthcare industry will be electronically outsourced by 2020. Twenty-five percent of all patient encounters with healthcare professionals could be by mobile health, using smartphones or smart wrist watches.

CONCLUSIONS

Finally, when does ‘virtual’ become the new reality? The answer is now! We are in the midst of a transformation in mobile health that eventually could affect everyone.

References


